



2Q2010 Results Briefing

3 August 2010























2Q2010 Overview

Mr. Yao Hsiao Tung Executive Chairman & CEO



Key Financial Highlights (QOQ)



(S\$m)	2Q10	1Q10	QOQ % Chg
Revenue	181.5	146.9	23.6
Gross Profit	28.4	6.5	336.9
Pretax Profit	15.3	-13.5	N.M
Tax expense	-2.9	-1.0	190.0
Net profit (PATMI)	12.4	-14.2	N.M
EPS (S cts)	1.42	-1.63	N.M
NAV/Share* (S cts)	62.72	64.51	-2.8

^{*} Paid out dividend of 3.0 Singapore cents per share in 2Q10





Revenue up 23.6% vs 1Q2010

☐ Increased customer demand

Gross Profit increased 336.9% vs 1Q2010

- □ Better capacity utilization
- ☐ Improvement in productivity
- Better cost control





(S\$m)	2Q10	2Q09	YOY % Chg
Revenue	181.5	177.6	2.2
Gross Profit	28.4	40.5	-29.9
Pretax Profit	15.3	18.2	-16.3
Tax expense	-2.9	-2.5	14.4
Net profit (PATMI)	12.4	16.0	-22.4
EPS (S cts)	1.42	1.82	-22.0
NAV/Share* (S cts)	62.72	65.78	-4.7

^{*} Paid out dividend of 3.0 Singapore cents per share in 2Q10





Revenue up 2.2% vs 2Q2009

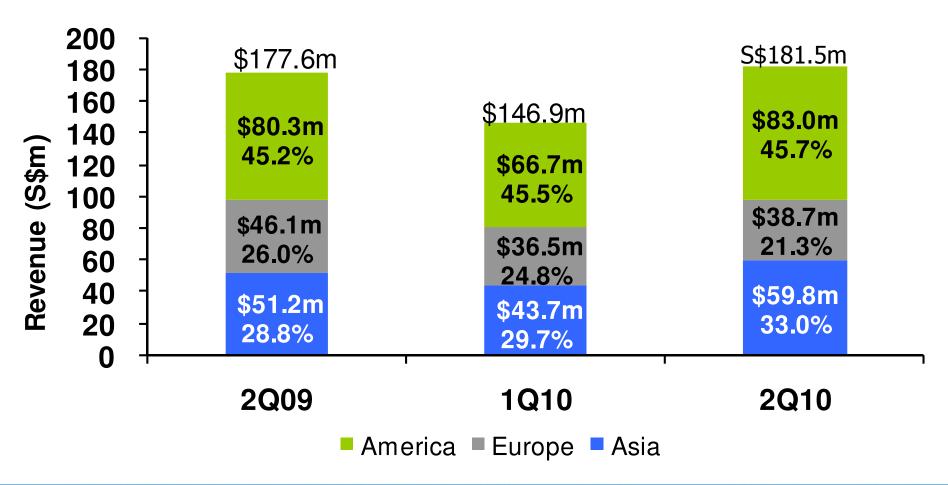
☐ New projects and offset by EOL of several projects

Gross Profit decreased 29.9% vs 2Q2009

- ☐ Deterioration of pricing quality
- ☐ Increased wages
- ☐ Increased headcount to prepare for strong ramp up of new projects in 2H2010

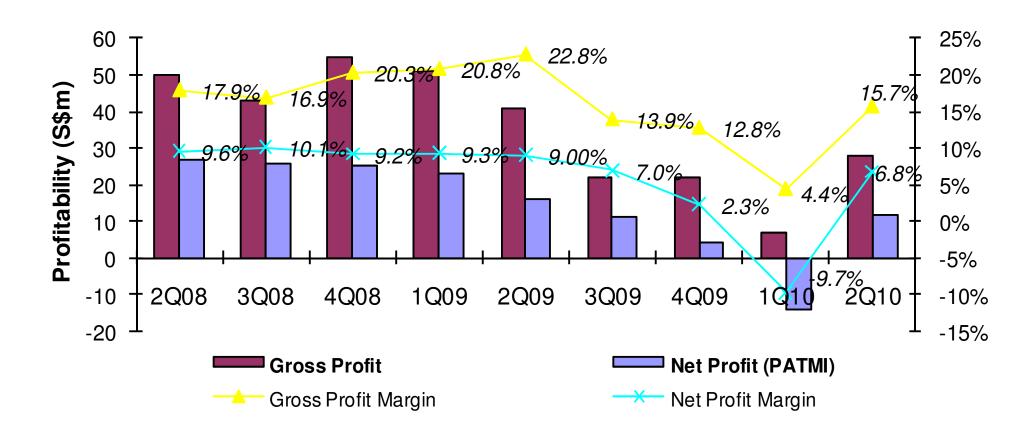
Revenue by Geographical Segmentation





Profitability Status





Cash Flow Statement



Category	2Q10 S\$ m	2Q09 S\$ m
Net cash generated from operations ¹	1.5	75.4
Net cash used in investing activities ²	-9.0	-4.3
Net cash used in financing activities ³	-29.7	-20.9

Cash Flow Statement



- ¹ High net cash S\$75.4m generated in 2Q09 mainly due to
 - ☐ Decrease in inventories (S\$20.0m)
 - ☐ Decrease in trade and other receivables (S\$67.1m)
 - ☐ Decrease in trade and other payables (S\$13.6m)
- ² Net cash S\$9.0m used in investing activities in 2Q10 mainly due to
 - ☐ Capital expenditure (S\$6.5m)
 - ☐ Acquisition of minority interest (S\$5.1m)
- ³ Net cash S\$29.7m used in financing activities in 2Q10 mainly due to
 - ☐ Dividends payment (S\$26.1m)
 - ☐ Purchase of treasury shares (S\$3.4m)

Strong Balance Sheet, Net Cash Position



Category	30 June 10 S\$ m	31 Dec 09 S\$ m
Gross Cash	201	247
Net Cash*	197	242
Gross Gearing	0.8%	0.9%

Net Cash Position



- * Net cash decreased S\$45m mainly due to
 - ☐ Dividend payment (S\$26.1m)
 - ☐ Inventory built up for strong ramp up in Q3 (S\$20.4m)



Business Updates



Business Situation Update



- Business growth from previously penetrated customers
- □ Ramp up of new projects expected to be on schedule in 3Q2010
- ☐ Deterioration of pricing quality
- ☐ Increasing labour costs & improved productivity
- ☐ Remain strong financial position



Outlook



Earnings Outlook



□ 3Q2010 vs 3Q2009 - Expects higher revenue and profit

☐ FY2010 vs FY2009 - Expects higher revenue and comparable profit



Future Plans



Future Plans



- □ Drive vertical integration of critical processes to create more value add
- ☐ Optimise utilisation of our vertical integrated abilities through penetration of new product markets and customers
- □ Improve productivity to combat increasing labour costs through
 - □ Value stream mapping
 - □ Automation
 - ☐ Consolidation of operations



Thank You Q & A

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