



FY2010 Results Briefing

22 Feb 2011









The Integrated Electro-Mechanics Solution Provider













FY2010 Overview

Mr. Yao Hsiao Tung Executive Chairman & CEO



FY2010 Key Financial Highlights (YOY)



(S\$m)	FY10	FY09	YOY % Chg
Revenue	957.7	749.9	27.7
Gross Profit	181.5	135.4	34.1
Pretax Profit (PBT)	88.3	64.2	37.5
Tax expense	-21.3	-11.0	94.7
Net profit (PAT)	66.9	53.2	25.8
EPS (S cts)	7.79	6.15	26.7
NAV/Share (S cts)	68.32	66.16	3.3







Revenue up by 27.7% vs FY2009

☐ Ramp up of new projects

Gross profit increased 34.1% vs FY2009

- ☐ Economies of scale
- ☐ Improved productivity
- ☐ Product mix
- ☐ Effective overall cost control

Key Financial Highlights (QOQ)



(S\$m)	4Q10	4Q09	YOY % Chg	3Q10	QOQ % Chg
Revenue	343.8	170.5	101.7	285.5	20.4
Gross Profit	82.0	21.7	278.0	64.6	26.9
Pretax Profit (PBT)	47.7	6.4	647.8	38.8	22.9
Tax expense	-11.8	-2.2	433.2	-5.6	110.7
Net profit (PAT)	35.9	4.2	762.1	33.2	8.0
EPS (S cts)	4.15	0.50	730.0	3.83	8.4
NAV/Share* (S cts)	68.32	66.16	3.3	64.11	6.6







Revenue up by 101.7% vs 4Q2009

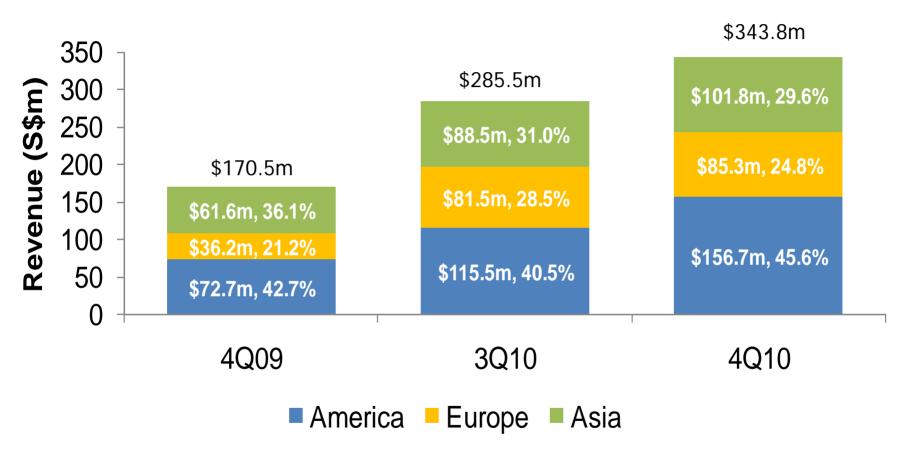
☐ Ramp up of new projects

Gross Profit increased 278.0% vs 4Q2009

- ☐ Economies of scale
- Improved productivity
- ☐ Product mix
- ☐ Effective overall cost control

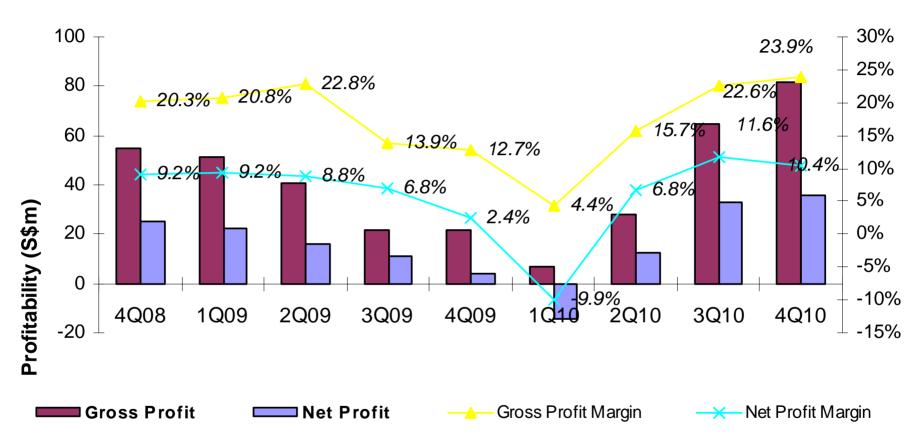
Revenue by Geographical Segmentation





Profitability Status







Cash Flow Statement

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Category	FY10 S\$ m	FY09 S\$ m
Net cash generated from operations ¹	66.9	192.6
Net cash used in investing activities ²	-35.6	-52.5
Net cash used in financing activities ³	-53.2	-28.1
Net Cash at end of year	211.1	241.5

Cash Flow Statement



- ¹ Net cash from operations of S\$66.9m generated mainly due to
 - ☐ Operating cash flow before changes in working capital (S\$162.4m)
 - ☐ Increase in inventories (S\$44.5m)
 - ☐ Increase in trade and other receivables (S\$139.6m)
 - ☐ Increase in trade and other payables (S\$95.1m)
- ² Net cash used in investing activities of S\$35.6m mainly due to
 - ☐ Capital expenditure (S\$31.3m)
- ³ Net cash used in financing activities of S\$53.2m in FY10 mainly due to
 - ☐ Purchase of treasury shares (S\$26.2m)
 - ☐ Dividends (S\$26.1m)

Strong Balance Sheet, Net Cash Position



Category	31 Dec 10 S\$ m	31 Dec 09 S\$ m
Net Cash	211.1	241.5
Gearing	0.7%	0.9%



Business Updates



Business Updates



- □ New projects in 4Q2010 expected to continue contributing in 1Q2011, but lower volumes are expected due to seasonality factors
- ☐ Financial position remains healthy
- ☐ Competition remains keen, leading to pricing pressure
- ☐ Increasing labour costs
- □ US dollar continues to weaken



Earnings Outlook



Earnings Outlook



- □ Expects significantly higher revenue and profit in 1Q 2011 as compared to 1Q 2010 but lower revenue and profit as compared to 4Q 2010 due to seasonality factors.
- ☐ Expects higher revenue and profit in FY2011 as compared to FY 2010.



Future Plans



Future Plans



- ☐ Strengthen execution foundations
 - ☐ Grow talent pool
 - ☐ Enhance systems & procedures
- ☐ Continue to drive cost improvement
 - □ Lean manufacturing
 - Automation
 - □ Consolidation of operations
- ☐ Grow revenue & profitability
 - ☐ Continue to grow business with existing customers
 - ☐ Diversify market segment and customer base
- ☐ Enhance vertical integration
 - □ Develop leading edge process technology
 - ☐ Broaden process, product and services offering



Thank You Q & A

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